

ALLIED MINERAL PRODUCTS, LLC

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Allied Mineral Products, LLC Acquires Industrial Ceramic Products, Inc.

COLUMBUS, OH June 30, 2025 – Allied Mineral Products, LLC (Allied) has purchased Industrial Ceramic Products, Inc. (ICP). The acquisition will allow Allied to further its strategy of increasing applications diversity, capacity, and expansion into precision, high-fired refractory shapes markets. The acquisition includes all ICP's product lines, equipment, facilities, grounds, and employee base.

"ICP is a natural to join the Allied family," said Paul Jamieson, President and CEO of Allied. "We have been each other's' customers and we have partnered with ICP on various projects for over 50 years. They have a strong management team, a highly tenured workforce and expertise in precision high-fired ceramic shapes. Their skill in manufacturing high quality ceramic refractory shapes is well known in our industry. Culturally we are very aligned."

"Allied's acquisition of ICP creates opportunities to offer the ICP product lines to a broader customer base in the U.S. as well as globally to the many international markets Allied currently serves," said Jamieson.

"We recently celebrated ICP's 89th year of quality manufacturing. We are proud of what we and our employees have accomplished over the years," said John Odenthal, President of ICP. "As the marketplace continues to be more competitive, we realized we needed to align with a strong company to ensure we could continue to serve our customers and provide security for our employees. With this sale, we know our customers and employees will benefit, and that is especially important to us. We are excited that Allied's global manufacturing network and worldwide sales presence will provide a platform to market the ICP product lines internationally. We could not be in better hands."

"With this acquisition, we add a highly skilled workforce and plenty of room to grow and expand at ICP's current location in Marysville," said Jamieson. "We have profound respect for what they have achieved at ICP. There is immense value in the brand and in the name, and we look forward to carrying on their tradition of great products and customer service. That is why we will continue producing products under the ICP name for the foreseeable future."

ICP's production facility in Marysville, OH joins Allied's existing US manufacturing operations in Columbus, OH; Brownsville, TX; and Pell City, AL.

Allied Mineral Products, LLC is a leading global manufacturer of monolithic refractories and precast, prefired refractory shapes. With this acquisition, Allied now has 15 manufacturing facilities in 10 countries, eight precast shapes facilities and three research and technology centers. Headquartered in Columbus, OH, Allied serves a wide variety of industries with innovative refractory solutions and exceptional service and support, backed by expert engineering and research teams and over 165 sales representatives globally. Allied is proud to be an employee-owned company since 1976.

Please visit Allied's website at www.alliedmineral.com

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